

Delivering Customer Value in the Next Decade

"2020 Vision"



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Truck Technology



Emissions-Driven "Forced March"



Shifting Focus

• Like the "post-emissions auto industry"...

 Terms of competition will shift

Delivering Customer Value

Future Regulation

Meeting/Coping with Emissions

> Everything Else



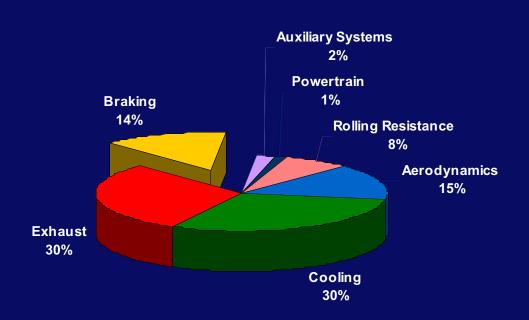
The Shape of the Future, 2010 and Beyond...

- Emissions Stability
 - EPA to NAFTA: "We're done..."
- Fuel Costs
 - Projections from \$2.80-\$3.80/gallon
 - Climate change "Carbon Tax"?
- Refocus on Value
 - Powertrain technology to drive down fuel cost
 - Performance/Drivability/Utility/Safety
- More Trucks on the Road
 - Up 35% to 3.7 M Class 8
- Asset Utilization
 - Tonnage, Revenue, and \$\$ share increasing
 - Higher annual miles for NEW trucks



Energy Management

- ~20,000 gallons / truck / year
- Fuel will be the #1 cost for a Line Haul Fleet
- 14% wasted as braking/retarding effort
- ~2000+ gal/year idling
- 5% equals:
 - 1000 Gallons/truck
 - \$2500-3000/year fuel cost
 - 2 B gallons for the Class 8 fleet





Automation for Efficiency and Ease

- Automated Mechanical Transmissions
- Reclaim fuel efficiency lost to emissions
- Take variability out of the vehicle operation
- Take the gearshift out of the driver's hands...

"Helps every driver be like my best driver..."

ue, improved safety







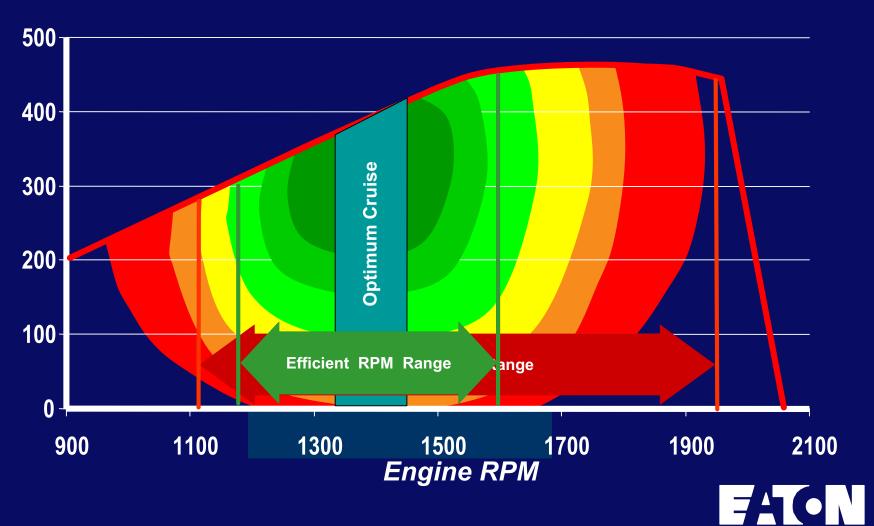
Ultrashift 18 sp.



Ultrashift 10 sp

Close Ratios + Automation = Efficiency

Engine Power



Hybrid Electric: Clean Urban Power

• 20-60% impr. In fuel cost

50% reduction in NOx

Utility Truck-High Value

Partnerships are Key!

• Fedex, UPS

DOE, HTUF, Others





HD Hybrid with Idle Reduction

- ~5-6% Improvement in rolling fuel
- ~1 gallon/hr reduction in idling fuel
- 3000-4000 gal/year





Cool vs. Fuel

- "Driver Values" vs. fuel efficiency
- Consider a scenario:
 - 2 Trucks, same price
 - One is non-aero, but "cool"
 - One is aero, w/ Eaton Hybrid System
 - Fuel savings \$15,000+/year







Heavy Hybrid Integration

- Partnerships are crucial
 - Engine Manufacturers
 - Vehicle OEMs
 - End-User Fleets
- R & D Funding Sources for further development
 - Other energy recovery modes
 - Advanced System Integration





Thanks!