

I: General New York City Environmental Initiatives

"I'd like to suggest that we face up to those challenges, not tomorrow, not in the future, not when it's too late, but right now....This is our opportunity to make the type of history that future generations will recognize and that future mayors will invoke on Earth Day."

Mayor Michael R. Bloomberg, April 22, 200

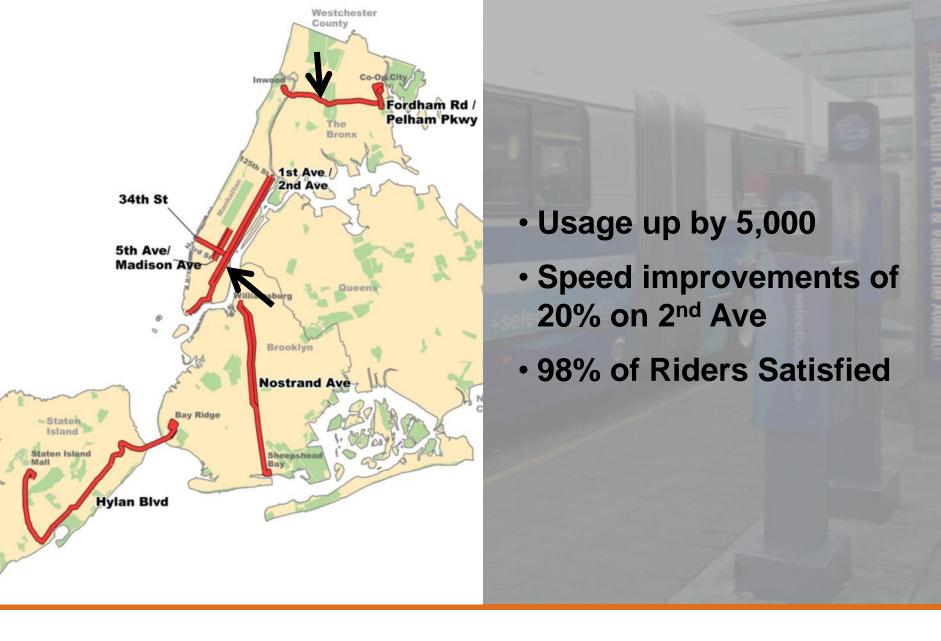


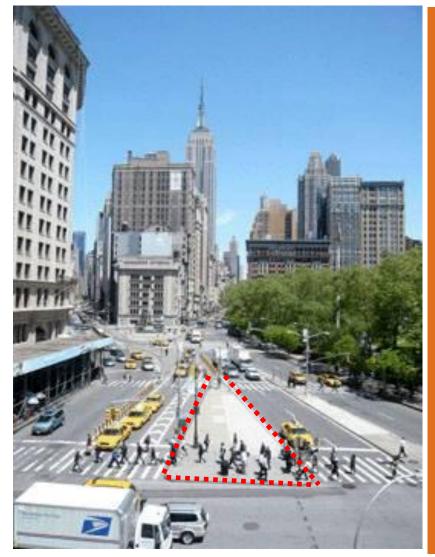




I. NYC Green Initiatives:

Bus Rapid Transit







Madison Square - 23rd & Broadway

Before

After

I. NYC Green Initiatives:



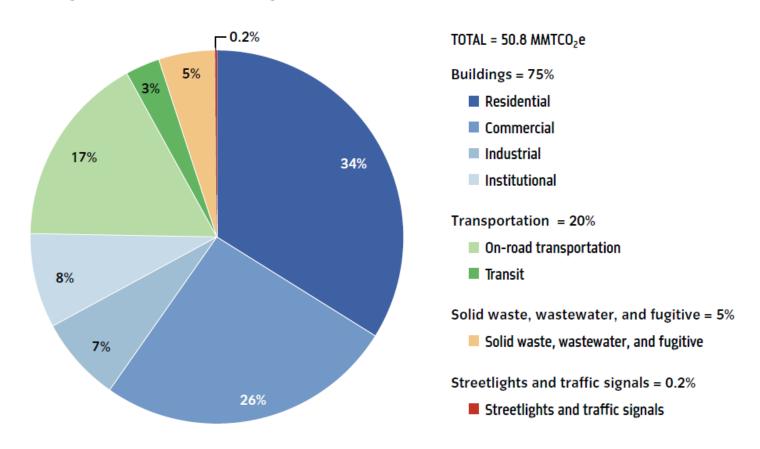
I. NYC Green Initiatives:

Pedestrian Plazas & Bike Lanes



- 74% of surveyed New Yorkers agree that Times Square has improved dramatically over the last year
- Pedestrian injuries are down 35%
- On balance travel speeds improved

2009 Citywide GHG Emissions by Sector



I. NYC Green Initiatives:

Greener Greater Buildings



Why NYC's Green Initiatives Work:

Well conceived



Why NYC's Green Initiatives Work:

- Well conceived
- Creates winners



Why NYC's Green Initiatives Work:

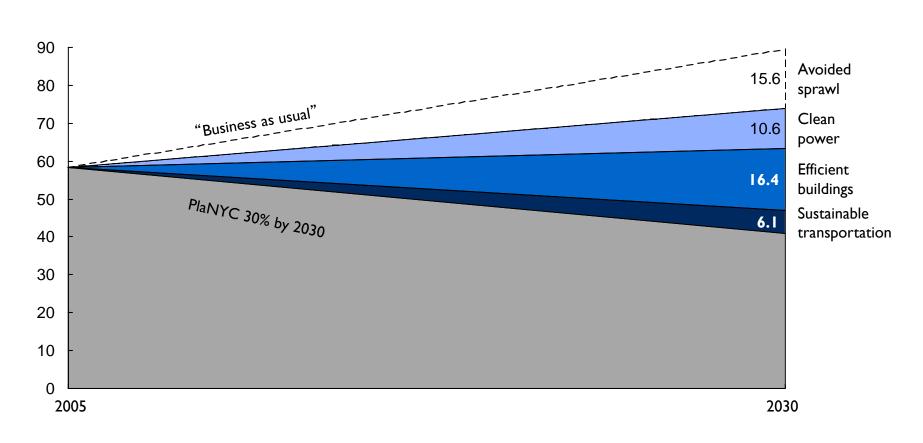
- Well conceived
- Creates winners
- City tells a story & leads by example



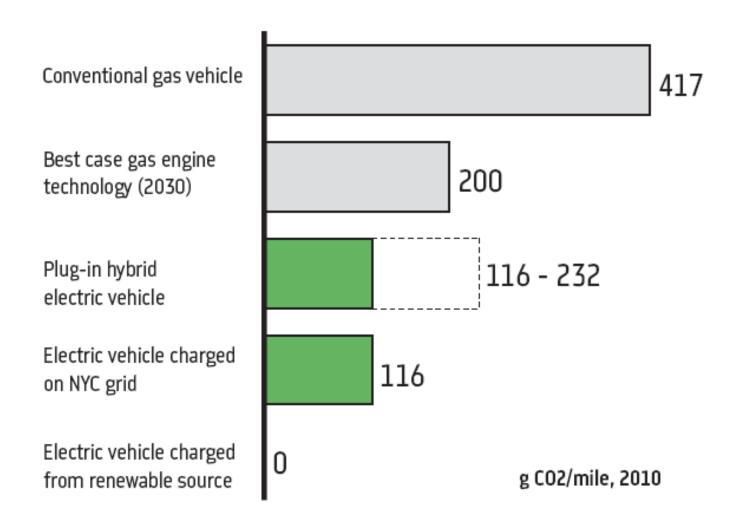
II. A Case Study – NYC Electric Vehicle Policy

NYC carbon abatement targets

Millions of metric tons CO₂ per year



GHG Impacts – Conventional vs. Electric Vehicles



II. Electric Vehicles

	Potential early add	Potential early adopters		Probable late adopters			Probable rejecters
	1 Green Auto Aficionados	2 Simple Greens	3 Progressive Pragmatists	4 Unfit Urbanites	5 Open But Unconvinced	6 Luxury Loyals	7 Unwilling Conventionals
Car preferences	 Vehicle used daily Feels EV is great for daily and long trips 	 Vehicle used less frequently Feels EV is great for daily and long-trips 	used daily	 Vehicle used less frequently Feels EVs won't fit trip patterns (mostly long trips) 	 Feels EV won't work for daily driving 	 Vehicle used daily Feels EV won't fit with short or long trip driving 	 Vehicle used daily Feels EV won't fit with short or long trip driving
Status attitudes	Status and brand mattersPerformance & features focus		Family car Basic features Brand does not matter	Not family carBasic features	Not a family carStatus matters	Status mattersPerformance & features focusBrand matters	Family carStatus and performance don't matter
Tech attitudes	Wants and will pay for new tech	Wants and might pay for new tech	Doesn't want new tech	Not interested in new tech	 Interested in tech but risk averse 	Interested in tech but risk averse	 Doesn't want new tech or risk
Green attitudes	 Strong green, will make sacrifices 	 Strongest green, will make sacrifices 	Medium green, can give up on features	 Slight green, but no sacrifices 	 Conflicted on green; doesn't want green in car 	 Mix of green and not green but will never sacrifice 	 Averse to green messaging
Cost sensitivity	WTP for TCOWTP for green		WTP for TCO Value buyer	Some WTP for TCO	 Doesn't believe EV would lower cost 	No WTP for TCO	Value buyerWon't accept any upfront increase
What will it take to adopt?	 Need supply Recognition incentives, if any 	Streamline home charger installMinimize cost	Insulate from risk Highlight operating cost savings	 Streamline home charger installation, especially for apt dwellers 	Insulate from riskProvide charging infrastructure	Convince of EV value propositionAssociate EVs with luxury	 Lower upfront cost and appeal to rational (vs attitudinal) decision

1 WTP = Willingness-to-Pay 2 TCO = Total cost of ownership

II. Electric Vehicles

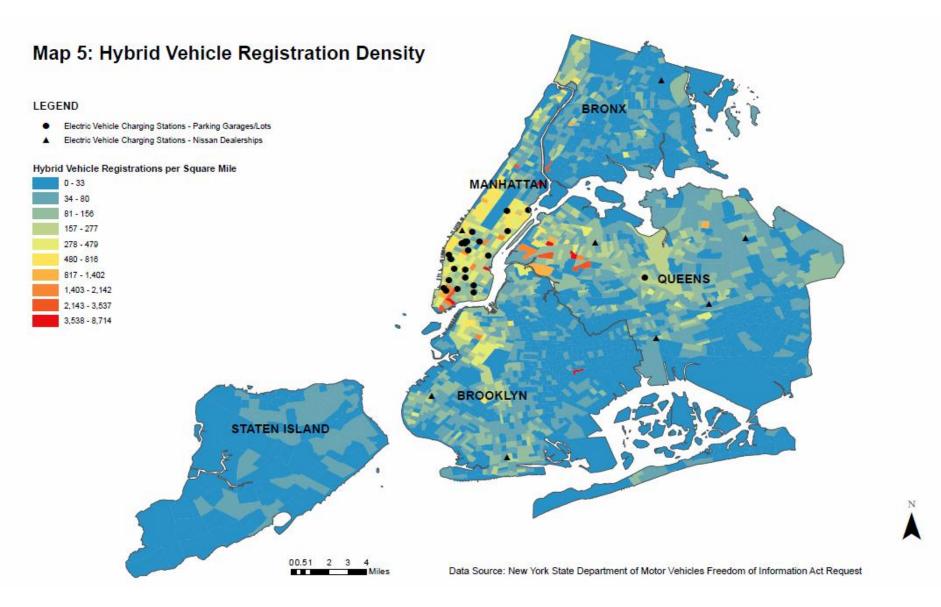
Results from McKinsey Study





II. Electric Vehicles

Education & Outreach



New York Cit \$0.27/kWh	y - Flat Rate		Comparison to Hybrid Vehicle: EV Premium: \$3,330		Comparison to Conventional Vehicle: EV Premium: \$6,560	
Electricity Price	Cost per Gallon Gasoline	Miles Driven per Day	Cost Savings per Year	Payback Period (Years)	Cost Savings per Year	Payback Period (Years)
\$0.27	\$3.50	40	\$255.18	13.05	\$1,567.15	4.19
\$0.135	\$3.50	40	\$728.22	4.57	\$2,040.19	3.22
\$0.0675	\$3.50	40	\$964.74	3.45	\$2,276.71	2.88
\$0.27	\$4.00	40	\$398.32	8.36	\$1,898.97	3.45
\$0.135	\$4.00	40	\$871.36	3.82	\$2,372.01	2.77
\$0.0675	\$4.00	40	\$1,107.88	3.01	\$2,608.53	2.51
\$0.27	\$2.50	40	(\$31.09)	N/A	\$903.51	7.26
\$0.135	\$2.50	40	\$441.95	7.53	\$1,376.55	4.77
\$0.0675	\$2.50	40	\$678.47	4.91	\$1,613.07	4.07
\$0.135	\$3.50	20	\$463.76	7.18	\$1,115.34	5.88
\$0.135	\$3.50	40	\$728.22	4.57	\$2,040.19	3.22
\$0.135	\$3.50	80	\$1,257.14	2.65	\$3,889.87	1.69



II. Electric Vehicles

Beyond Early Adopters



